



Fuel Innovation and Discovery in Life Sciences with Trusted Data

Drive growth by streamlining AI and analytics with cloud data management.

Introduction

In a recent survey of senior life sciences leaders, 80% reported that they "maintain a positive outlook" when it comes to their firm's financial performance. Still, today's life sciences organizations face a multitude of challenges, not the least of which is dealing with data.

They need to determine how to liberate and assure the **quality of data** while rapidly scaling how they use technologies like artificial intelligence (AI), machine learning and advanced analytics.



"[T]hrough the automation provided by [Informatica's] cloud data warehouse modernization service, we're able to convert virtually all the code. I think what also made us feel more confident is that we're not just getting the tool. We're getting a service."

Pfizer

¹ https://www.mckinsey.com/industries/life-sciences/our-insights/resilience-in-life-sciences-emerging-stronger-from-the-downturn

By embracing data-driven digital transformation in this way, life sciences firms can realize value supporting strategic business imperatives including:

- Grow revenue
- Accelerate R&D
- Enhance manufacturing and supply chain efficiencies
- · Comply with regulations
- Create value through mergers and acquisitions (M&A)
- · Adopt environmental, social and governance (ESG) approaches

Let's explore each of these value opportunities more closely.

Grow Revenue

Executing well in commercial operations is key to growth for life sciences companies, where understanding the intricate relationships with accounts becomes pivotal in accurately calculating current demand, driving sales and predicting future market opportunities.

The key to achieving this level of understanding lies in having access to accurate and fit-for-purpose customer data — healthcare organization (HCO) and healthcare provider (HCP) — to drive faster, more effective high-value engagements and revenue growth. For this purpose, life sciences technology leaders must break down the barriers of data silos that limit the value of an organization's data assets.

A prime example is the scattering of HCO and HCP data across many different systems and areas of the business, which makes it difficult and time-consuming to find and make fit for purpose every time a new project or requirement arises. In this environment, a centralized data repository of accessible, trustworthy, fit-for-purpose customer data can foster collaboration and pave the way for unparalleled sales and efficiencies.

Challenges include:

- Data about HCPs and HCOs is difficult to consolidate and harmonize, as is the relationship between HCP and HCO entities that is critical to understanding dependencies and influencing relationships.
- Incomplete and mismatched data prevents life sciences firms from gaining comprehensive insights from analytics, leveraging resources and maximizing revenue.
- The time it takes and the money it costs to deploy new projects to drive greater customer intimacy are higher than expected due to existing siloed data practices.
- Business users do not know what data is available, where to find it, how to access it and whether the data is fit for its intended use, which can stymie customer intimacy initiatives.

Solution: Provide a Single Source of Trustworthy Customer Data

Life sciences firms need to harmonize and synchronize data across applications and systems with a **master data management** solution to create a single comprehensive customer master and build a trusted customer profile.

To achieve this, they should:

- Create a single source of trustworthy, accessible, fit-for-purpose HCO and HCP data. This includes bringing together records and data from all appropriate sources, such as relationships and hierarchies that are the basis for understanding influence, aggregating organizational spend and other essential insights.
- Leverage this single source of truth for customer data as a foundation for building high-value digital channels of customer engagement to augment in-person sales calls.
- Use this mastered customer data for creating personalized, tailored customer engagement initiatives to enhance loyalty, increase sales and build stronger customer relationships.

"With Salesforce integrated seamlessly with our operational systems, we're moving closer to our customers to best interpret their needs and deliver the service and care they expect."

Millenium: The Takeda Oncology Company

Accelerate R&D

Pharmaceutical companies need to identify new ways to harness pharmacological and research data through analytics and AI to achieve their drug discovery goals. These include identifying new therapeutics more quickly and moving them through clinical trials and approvals more efficiently.

For example, decentralized clinical trials (DCTs) offer the opportunity to have more trial participants, discover hidden patterns more quickly, and support data-driven insights and trial conclusions. This can significantly accelerate the drug discovery process and lead to the development of safer and more effective medications.

Similarly, incorporating real-world evidence (RWE) data into clinical trial design enables researchers to improve trial efficiency and make more data-driven decisions, leading to the development of better treatments. To achieve this outcome, data used for these critical purposes must be accurate, reliable and trustworthy, which requires tremendous rigor given the complexity that exists throughout R&D processes and systems.

Challenges include:

- DCTs involve diverse data sources (electronic health records, mobile tech, cloud-based apps, telemedicine platforms, patient portals, etc.) with inherent data silos and data quality issues.
- RWE is crucial for clinical trials and regulatory decisions but requires access to large amounts of high-quality, clean and trustworthy data.

Solution: Standardize Data

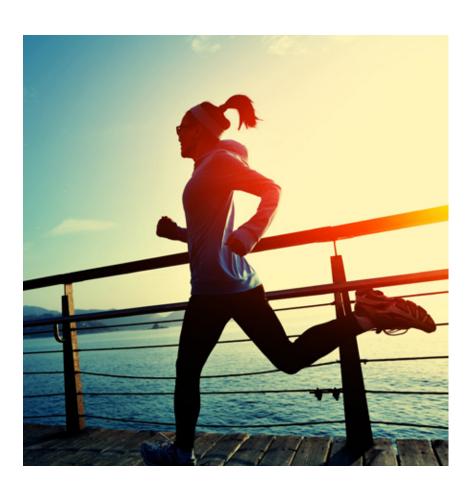
Digital-first approaches to clinical trials require a robust pipeline of clean, standardized data that can:

- Support enrollment and trial participation across geographically dispersed locations by integrating critical data across disparate systems
- Help researchers define, understand and manage relationships between trial participants, providers and trial locations

"To us, a single enterprise platform is not just about cost efficiencies or operational efficiencies. For us, it's a competitive differentiation in the industry."

Gilead Sciences, Inc.

- Integrate seamlessly with new sources of RWE to fuel analytics that support design of better, more-efficient clinical trials
- Aid in designing, implementing and operating the right infrastructure to advance R&D by moving to a single source of the truth for critical master data across all systems and applications
- Be easily governed and controlled by data stewards to document data governance policies, standards and definitions for business use



Enhance Manufacturing and Supply Chain Efficiency

The disruption of the global pandemic crisis revealed the brittleness of complex and vulnerable life sciences supply chains. There was limited upstream transparency into supplier inventories; no downstream transparency into partners' inventories and it was too difficult to track shipments in a predictable manner. According to a survey by Deloitte,² one-third (33%) of companies said that the availability of more and higher-quality data represented their greatest opportunity to enhance supply chain management.

Gaining greater insights from data more quickly provides equal opportunities in manufacturing. For example, life sciences leaders are leveraging modern technologies to provide near real-time data analytics that reduce waste and increase yields by identifying manufacturing quality issues much more quickly – often in minutes rather than days. Better demand forecasting can optimize inventory management and reduce waste, ensuring that life-saving medications and critical healthcare products reach patients and providers precisely when and where they are needed.

Additionally, digital modernization can foster end-to-end traceability, enhancing product safety and compliance. With real-time access to high-quality data to drive decision-making, life sciences companies can identify potential supply chain disruptions early and implement proactive measures to maintain seamless operations. But achieving that is easier said than done.

Challenges include:

- A lack of transparency into large and complex supplier networks, making supply chain and manufacturing operational continuity extremely brittle
- Inability to modernize and migrate to newer, cloud-native ERP applications due to legacy systems and outdated infrastructure
- Runaway data quality errors in the systems used to service and support consumers
- Duplicate sources of consumer information
- Wasted time asking questions and searching for answers about data

https://www2.deloitte.com/content/dam/Deloitte/au/Documents/life-sciences-health-care/deloitte-au-lshc-2022-global-life-sciences-sector-outlook-130423.pdf

Solution: Enable Advanced Analytics

Creating a trusted, **360-degree view of the supply chain** across a supplier network helps life sciences companies build supply chain resilience. Ensuring data quality can save millions of dollars through better business decisions, effective operations and logistics, and more comprehensive procurement information.

By applying advanced analytic techniques in concert with cloud-native data management, life sciences firms can:

- Harmonize and synchronize data across applications
- Dedupe, master and relate consumer and provider information
- Provide common definitions across sources and systems
- Reduce the number and variety of applications through consolidation
- Modernize and consolidate antiquated ERP systems to enhance efficiency
- Reduce costs, improve transparency and reduce rework with selfservice and automation
- Provide data that is accessible in systems and applications used for ongoing compliance



Comply with Regulations

Reducing the time, effort and cost of compliance represents an enormous opportunity for life sciences organizations. To achieve this, they are striving to automate processes so they can get end-to-end visibility and easy auditability of business processes and other compliance-related activities.

Regulations are becoming more complex and onerous, with the Identification of Medicinal Products (IDMP)³ being a great example. The primary objective of IDMP is to create a unique identification for every medicine product in a centralized database. The goal: to make it easier to identify, track and recall products in case of safety concerns. But to do this, life sciences companies must identify where the "golden records" are for every component of a product. In addition, IDMP requires that life sciences organizations source data from many systems to produce a single file that they then submit to authorities.

Compliance with IDMP requires pharmaceutical companies have a 360-degree view of their products assembled from all relevant systems and sources no matter the underlying technology, physical location (on-premises or cloud) or any differing data standards or formats that may exist. But obtaining that 360-degree view can be difficult.

Challenges include:

- A large amount of siloed, unstructured data, making it difficult to populate directly from source systems
- Doubt about the quality and accuracy of data used for regulatory reporting
- Lack of visibility into the lineage of data to confidently respond to audit requests
- Cost overruns due to both the complexity of manual processes and efforts to clean and validate the data

https://www.fda.gov/industry/fda-data-standards-advisory-board/identification-medicinal-productsidmp

Solution: Find and Get Transparency into Master Product Data

IDMP and other standards are advancing data interoperability and transparency. By pushing organizations to align across multiple systems, departments and companies – including external service providers – they will, in the long run, make complying with future regulations more streamlined.

They also need to:

- Tie regulations and policies to data and definitions, with clear lineage and auditability
- Support emerging regulations and mitigate risk with **data governance** and quality
- Reduce complex manual processes and errors and enhance auditability

Create Value from M&A

Opportunities to grow market share and gain efficiencies of scale through M&A are a strategic priority in life sciences. Similarly, M&A offers the opportunity to realize dramatic cost savings by consolidating back-office and administrative functions while eliminating duplicate applications and infrastructure. Indeed, the combination of large pharma companies looking to leverage their strong cash positions to augment pipelines, plus upcoming patent expirations, suggest a more favorable M&A deal environment in the months and years ahead.

M&A activities require complex and far-reaching work to rationalize, migrate, consolidate and integrate systems and data between merged or acquired companies. Although the acquiring and the target companies may have complementary strategies, integrating operations of the supporting technologies is difficult because the complexity and systems, technologies and the data that supports them often do not receive adequate consideration during due diligence.

With Informatica's cloud data integration and data management tools, Eli Lilly protects PII and ensures high-quality data by facilitating data governance from a single repository for data assets. These solutions turned data into insights, powering analytics-driven decision-making with easy-to-find, consistent, trusted and secure data.

Eli Lilly

Challenges include:

- Many independent ERP, manufacturing, supplier and business applications
- Siloed and fragmented identification of customers, suppliers and other key business entities
- · Lack of common data definitions across sources and systems

Solution: Invest in Data Governance

Digital "accelerators" like AI, machine learning, automation and analytics can help enormously. PwC identified that 88% of life sciences firms that achieved successful M&As used those technologies to complete their functional integrations.⁴

For these digital accelerators, data needs to be integrated across various lines of businesses, sources and systems to create a single source of truth. Data also needs to be:

- Clean and trustworthy
- Valid and authoritative
- Governed and controlled as part of existing data governance policies, standards and definitions
- Understood by those responsible for using data to provide ongoing support for operations and line-of-business priorities



⁴ https://www.pwc.com/us/en/services/consulting/deals/library/ma-integration-survey.html#companies

Adopt Environmental, Social and Governance Approaches

ESG and sustainability are becoming important considerations for customers, investors, would-be employees, partners and suppliers. Investors are incorporating ESG factors into their decision-making processes, which means life sciences companies must provide comprehensive, reliable disclosures.

But just as organizations can't create financial reports without accurate data on all transactions, they cannot create their ESG report without accurate data on all associated factors. To do this, life sciences organizations must choose the metrics aligned with their industry and values. They must consider what stakeholders — as well as regulators — expect in ESG reporting, to help assess performance and compliance against ESG requirements and metrics and to help them make informed decisions.

But life sciences firms' top data-related concerns remain the availability and quality of data. When poor-quality data is used in ESG reporting, it can lead to wrong decisions and hefty fines for non-compliance, in addition to backlash from customers, stockholders and other stakeholders. Poor-quality data can also lead to poor business decisions, wasted resources and regulatory risks.

Challenges include:

- Difficulty in collecting, integrating and managing ESG data from different sources – both internal and external – which can be timeconsuming, expensive and prone to errors
- Concern about the quality and accuracy of data used for reporting to satisfy industry regulatory requirements
- Timely collection of environmental impact and energy consumption data for Scope 1, 2 and 3 carbon emissions from various lines of business, suppliers and partners
- Consolidation of ESG data for group reporting so compliance teams can respond quickly to regulator data requests

Solution: Allow Data Access and Aggregation

ESG metrics are an integral part of managing ESG goals. They measure your organization's impact in the defined areas. They help in creating goals and making the right choices for achieving the goals. It's never too late to redefine goals, set new goals and deploy cutting-edge technology solutions.

To do this, life sciences firms need to:

- Take a centralized approach to managing ESG data
- Integrate ESG data from various sources such as carbon emissions data, ESG rating agency data and supply chain ratings data
- Apply data governance and quality to ensure the data is accurate and consistent

Create a centralized hub of data for a golden source of truth for all ESG data, with all the controls required by regulators, including data cataloging, data governance, data quality, master data management and a data marketplace.

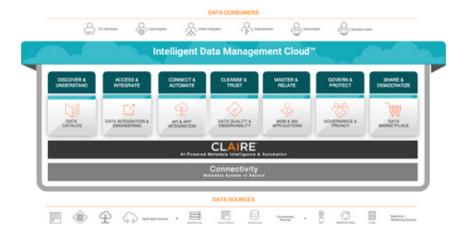
"ESG data is pervasive across organizations, involving multiple stakeholders.
Therefore, it's imperative for management to be aligned internally around the data required for ESG reporting."

Deloitte: Analysis, "Life sciences and healthcare companies navigate ESG"⁵

⁵ https://www2.deloitte.com/us/en/pages/audit/articles/esg-survey/life-sciences-healthcare-companies-sustainability-reporting.html

Meet the Informatica Intelligent Data Management Cloud for Life Sciences

Accessible, trustworthy, fit for purpose data is the essential foundation for life sciences organizations to drive innovation and growth through M&A. Informatica has the complete cloud-native, Al-driven enterprise data management solution and expertise to turn R&D expectations into reality. Leverage the solution's robust data governance and compliance capabilities to seamlessly share real-time data and insights across the enterprise.



The Informatica® Intelligent Data Management Cloud™ (IDMC) for Life

Sciences accelerates and automates core data management and governance processes. IDMC offers pre-built industry extensions that provide out-of-the-box connectivity and integration; industry data models for mastering HCO, HPO and IDNs; data quality rules that validate and standardize contact details for health plans, health providers and patients; pre-built workflows for data onboarding/enrichment, supplier onboarding, catalog management and syndication; and HL7 v2.x, FHIR, HIPAA, NCPDP for information exchange.

Benefits of the Informatica Approach

Become more data-driven, develop more innovative products and services, and deliver exceptional consumer experiences with IDMC for Life Sciences. Here's how:

- Increase workforce productivity by empowering governed, trusted, self-service access for data consumers
- Boost revenue and profitability by operationalizing AI models and improving their accuracy by fueling them with high-quality, authoritative, trustworthy data
- Enhance operational efficiency by simplifying and streamlining business processes and workflows
- Reduce regulatory risk by ensuring the accuracy and protection of sensitive data
- Increase agility and resilience by enabling 360-degree views of relationships between customers, products and suppliers across the business
- Control your costs with predictable, flexible pricing and volumebased incentives

Next Steps

To learn more about Informatica's life sciences solutions, please visit informatica.com/life-sciences.

Informatica (NYSE: INFA) brings data to life by empowering businesses to realize the transformative power of their most critical assets. When properly unlocked, data becomes a living and trusted resource that is democratized across your organization, turning chaos into clarity. Through the Informatica Intelligent Data Management Cloud™, companies are breathing life into their data to drive bigger ideas, create improved processes, and reduce costs. Powered by CLAIRE®, our AI engine, it's the only cloud dedicated to managing data of any type, pattern, complexity, or workload across any location — all on a single platform. Informatica. Where data comes to life.

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